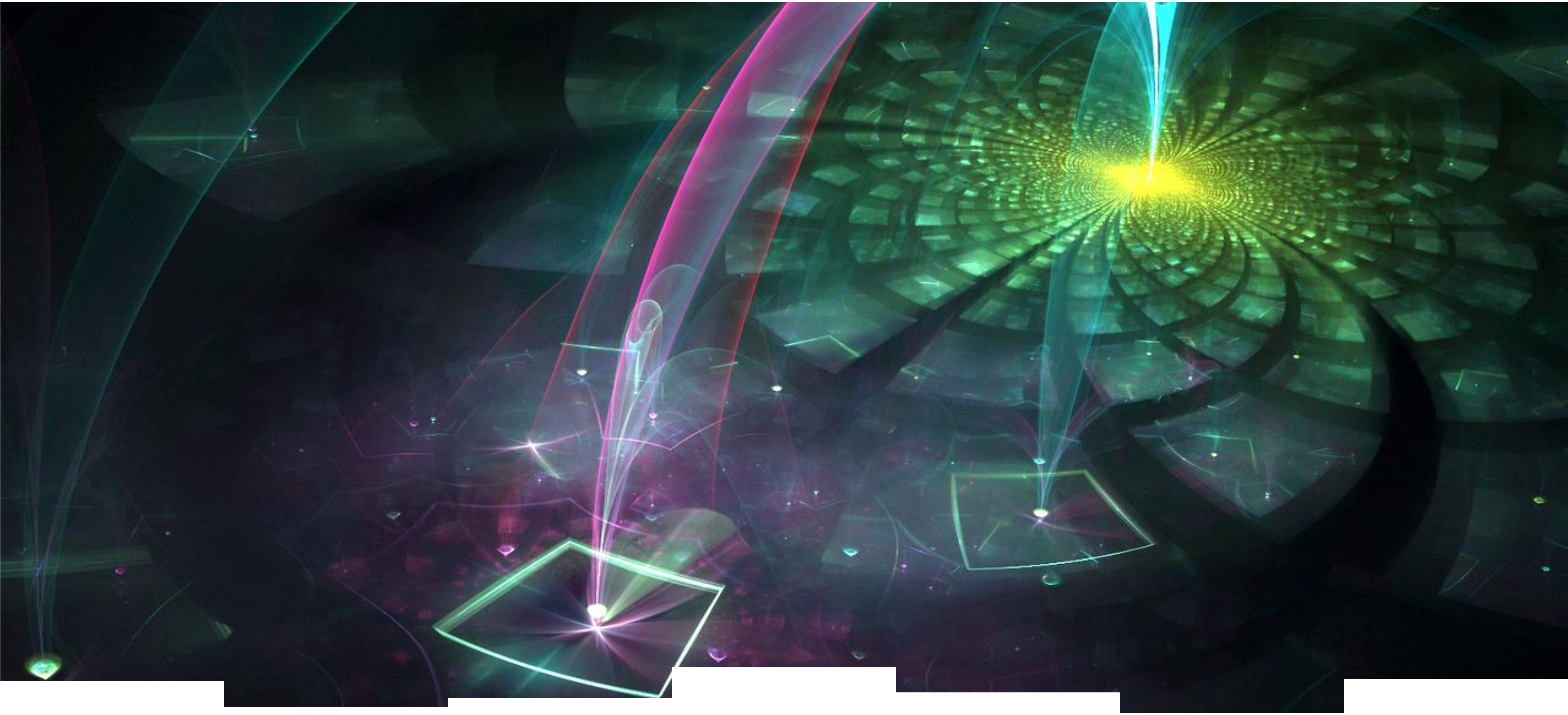
First Half 2013 Results



July 26, 2013

Frederic Rose, CEO

Stéphane Rougeot, CFO & SEVP Strategy

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Forward Looking Statements

“This presentation contains certain statements that constitute "forward-looking statements", including but not limited to statements that are predictions of or indicate future events, trends, plans or objectives, based on certain assumptions or which do not directly relate to historical or current facts. Such forward-looking statements are based on management's current expectations and beliefs and are subject to a number of risks and uncertainties that could cause actual results to differ materially from the future results expressed, forecasted or implied by such forward-looking statements. For a more complete list and description of such risks and uncertainties, refer to Technicolor’s filings with the French Autorité des marchés financiers.”

Agenda

Key H1 Highlights

Revenue growth at constant rate and scope: +3.1%

Improved operating profitability, positive net income and strong free cash flow generation

Refinancing successfully completed

FY 2013 objectives confirmed

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Q2 Revenue Highlights

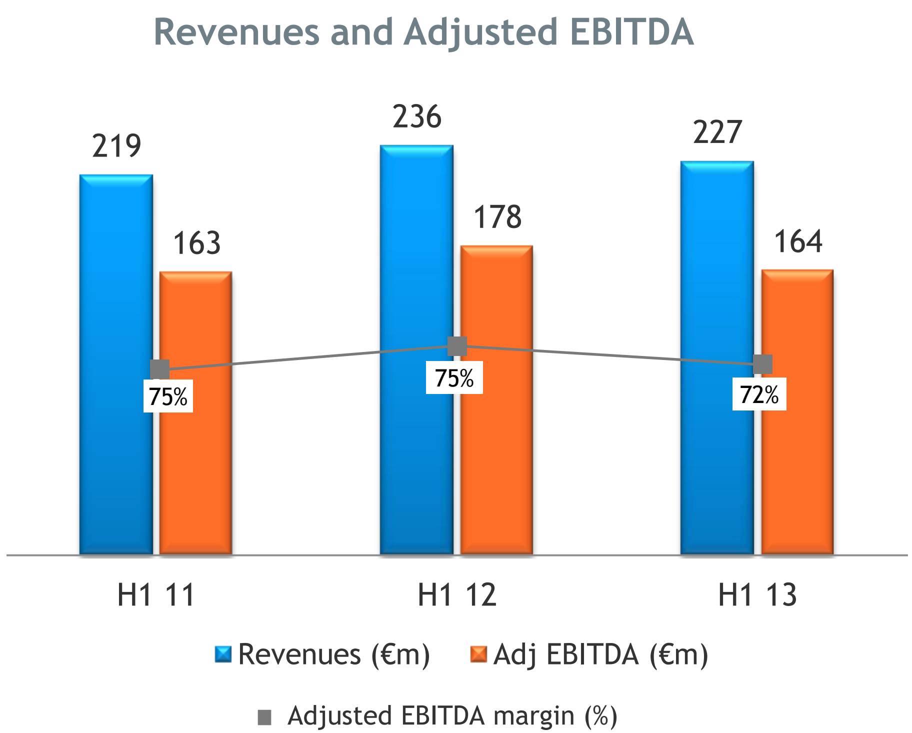
Robust revenue performance in Q2 2013, up 4% at constant rate and scope*:

- **Technology:** another quarter of revenues above €100 m
- **Entertainment Services:** revenue increase (without legacy activities) driven by a sustained performance of DVD Services and the return to growth of Digital Production
- **Connected Home:** another quarter of double-digit growth reflecting continued revenue increase in emerging markets and improved product mix

*Year-on-year growth at constant scope: excluding Broadcast Services and IPTV activities sold in 2012, and VOIP activities sold in January 2013

H1 2013 Segment Highlights

Technology – H1 2013 Highlights: Solid Licensing Performance



- Slight revenue decrease of 3.3% at constant currency compared to H1 2012
- Revenues above €100m for each quarter despite CE market softness and negative dollar impact
- Adj. EBITDA margin down in H1 2013 as increased operating expenses in growth initiatives offset higher Licensing Adj. EBITDA margin

Technology - Strong innovation to build a high quality IP portfolio

INVENTIONS → FILING & PROSECUTION → PRODUCT OR INDUSTRY STANDARD → MARKET ADOPTION → INFRINGEMENT ANALYSIS → LICENSING NEGOTIATION

PORTFOLIO DEVELOPMENT

- **c. 350 world-class scientific researchers and experts** operating as a global network of labs
- **Steady pace of priority applications:** >400 priority applications on average per year
- **Over 2,000 patents granted each year** on average from 2004 to 2012: 7% of portfolio renewed each year
- Involved in **39 standardization and standard-related** organizations

TECHNOLOGY LICENSING

- Disseminate and monetize proprietary technologies to product manufacturers, service platforms, professionals and consumers

PATENT LICENSING

- Strong IP portfolio: **39,600 patents** and patent applications
- Over 66% of patents have >10 years lifetime
- License to product manufacturers and service platforms for usage of patents: DTV, STB, LCD Monitor, Mobile Devices
- License patents via Patent Pools: MPEG-LA, BD4C, HDMI, Uldage

Focused in key technology areas: video & audio coding, video & image processing, user experience, metadata & data mining, machine learning & discovery, privacy & content security, wireless & home networks

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Technology - Key strategic initiatives in H1 2013

SONY	▪ IP collaboration agreement for key technologies used in mobile devices ▪ Combined portfolio of key technologies for mobile devices: LTE, WCDMA, UMTS, Wi-Fi, haptics, video compression, software, user interface, LCD and AMOLED ▪ Signature of first smartphone licensing contract	Reinforce Technicolor's ability to monetize its mobile devices program
technicolor 4K Image Certified	▪ Technicolor awarded the first 4K Image Certification to Marseille Networks ▪ Signing of Toshiba as the first Blu-ray™ player manufacturer to be awarded **4K Image Certification by Technicolor**	Strengthen Technicolor's offer on a broad array of devices and service platforms: LCD TV, Smart TV, Blu-Ray™ players, Smartphones, eCommerce, OTT
M GO	▪ Strong focus on innovation differentiation since inception (over 140 filings generated by and for M-Go) ▪ Sustained pace of disclosures around generic patents and applications, applicable to almost any connected devices and platforms, including OTT, in particular around user experience and search & discovery	Reinforce Technicolor's IP around user interaction, secured content, search & discovery, user profile, back-end architecture
Standards	▪ Increase in contributions to targeted standards (eg MPEG, SHVC, ATSC…), with a focus on quality of media and compression performance	Focus innovation around standards core to the Group's businesses and strategy

MPEG HEVC, key to Technicolor's businesses and strategy

Technology

Technicolor's Licensing programs to benefit from patents around this standard (Digital TV in particular in North America with ATSC 3.0; mobile devices, platforms…)

HEVC

H.265 - HIGH EFFICIENCY VIDEO CODING

Entertainment Services

As a key enabler for 4K, Technicolor will support content creators in developing and delivering high quality 4K content

Connected Home

As a key enabler for 4K, it is a driver of the STB upgrade cycle 2015-17. Technicolor will be among the 1st to develop HEVC compatible STB

- **Technicolor uniquely able to deliver meaningful innovation from creation to delivery of HEVC video**
- **Innovation efforts across all businesses to contribute to the standard and its evolution**
- **Focused innovation on higher image quality and fidelity**

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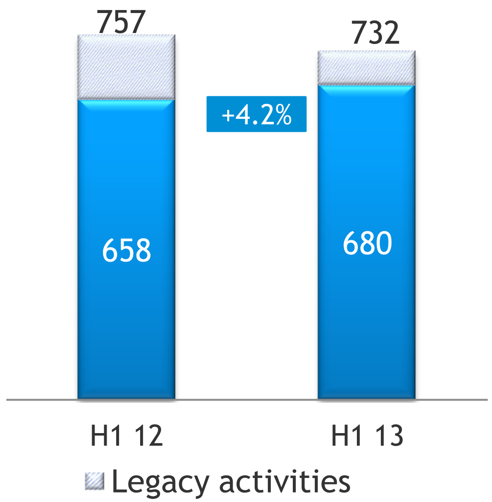
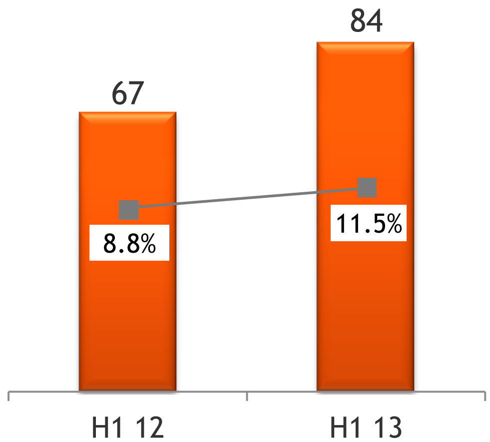
Entertainment Services – H1 2013 Highlights: increased profitability

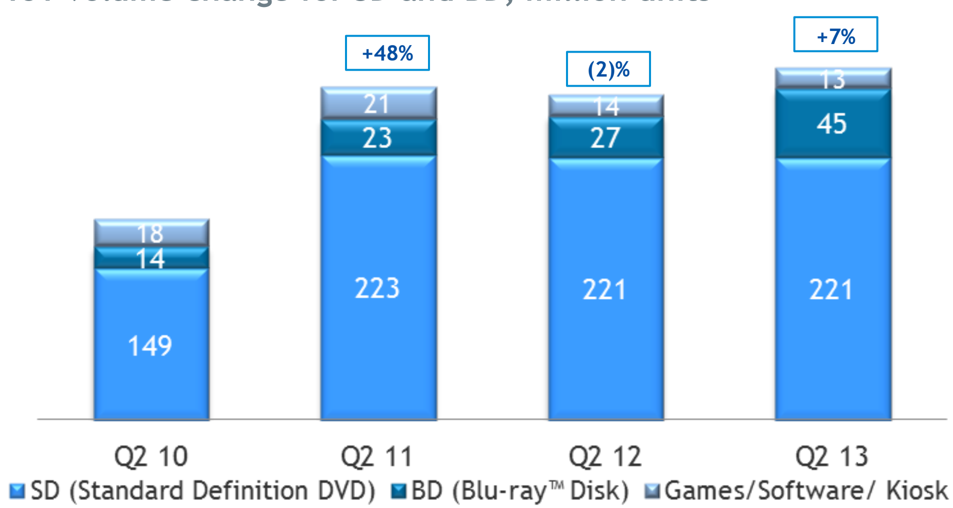
Revenues, €m



Adj. EBITDA, €m



YoY volume change for SD and BD, million units



- 4.2% revenue increase in H1 2013 at constant currency and excluding legacy activities:
  - Strong performance of DVD Services
  - Return to growth of Digital Production in Q2, driven by strong level of activity in VFX for feature film
- Strong increase in Adjusted EBITDA margin driven by good performance in DVD and Digital Creative Services and ongoing cost reduction measures

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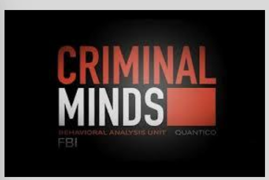
Entertainment Services - Providing key services on major titles and shows

Deploying full range of services for tent pole movies

Providing both **Digital Production and Postproduction** work for titles such as:

47 Ronin
Fast & Furious 6
World War Z
Godzilla
Guardians of the Galaxy

Postproduction Broadcast titles



Digital Production

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Entertainment Services – Benefitting from industry trends and market drivers in packaged media

Industry trends

- **DVD & Blu-ray™ 1st support for content distribution**
- **72% of total home video spending** (including VOD subscriptions) through physical sell-through and rental
- **2/3 of major studios' total entertainment revenue** coming from physical media
- A market driven by new releases in North America ; 50% of volumes driven by TV Series in Europe

How Consumers Watched Movies
US, Past 3 months (March 2013)

On network TV channels	59%
On a DVD/BD that you own	59%
On cable TV channels	58%
In a theater	44%
Recorded on a DVR or TiVo	36%
On a DVD/BD rented kiosk	21%
Free VOD from Cable/Sat/Telco	20%
Rental Subscription VOD	19%
Paid VOD from Cable/Sat/Telco	13%

Source: The NPD Group

Market drivers

- Best viewing experience in terms of quality
- Original features: bonus, collectors' pack, multi-platform content access
- No bandwidth issues
- Long-term usage

Technicolor's performance in H1 2013 driven by success of new releases and some TV-series

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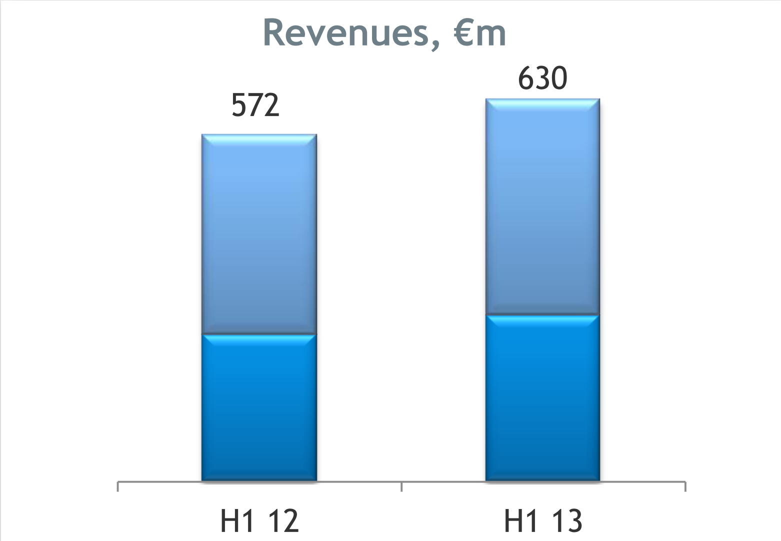
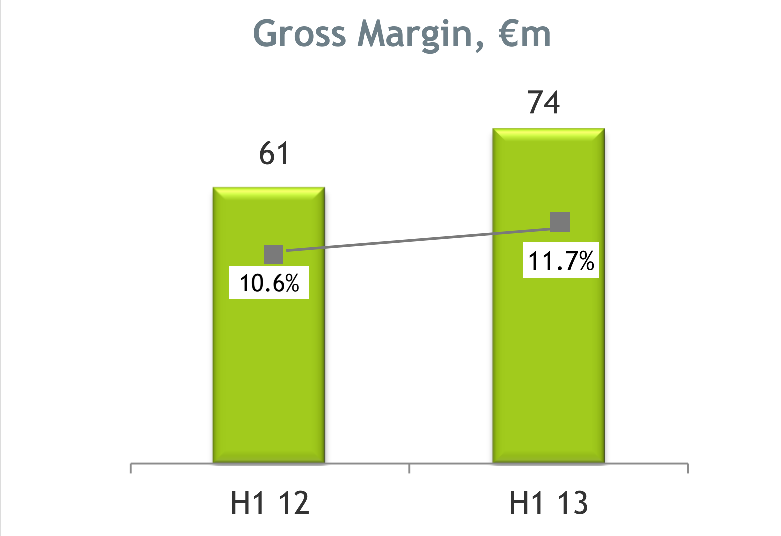
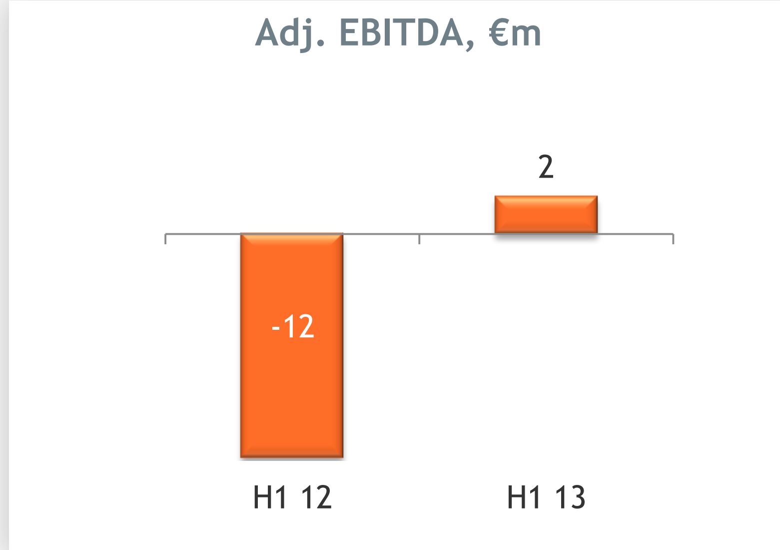
 Source: The NPD Group/Entertainment Trends in America, Forbes, DVD & beyond, H1 2013 estimates

Connected Home – H1 2013 Highlights: Top line growth and positive Adj. EBITDA







- Five consecutive quarters of double-digit revenue growth
- Good execution on turnaround plan
- Tight working capital management

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Positive Free Cash Flow in Q2 and confidence in capacity to achieve **positive Free Cash Flow in FY13**

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Connected Home – Customer deployment and new awards in H1 2013

North America: return to growth in Q3 2013

- **DIRECTV**: 100th millions STB delivered as of July, 1st 2013 + new awards for 2014
- **Comcast**: Full ramp up in June of Xfinity GW + new awards with 1st shipments in Q4 2013
- **CenturyLink**: Gateways; roll out starting in H2 2013
- **Time Warner Cable**: 3G Tablet; 1st shipments mid 2013
- **GENTEK** (Broadband - Network - VoIP): Docsis Modem; roll out in H2 2013

EMEA: improvement of the sales pipeline with first results in H2 2013

- **unitymedia / LIBERTY GLOBAL**: Ultra Broadband Gateways; deployment in H2 2013
- **belgacom**: Deploying full range of Ultra Broadband GW/VoIP with vectoring
- **Telefónica**: HD STB (satellite and cable); deployment in 2014

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Connected Home – Customer deployment and new awards in H1 2013

LATAM: strong positions with all operators, leader in all countries

Oi – Brazil
M&R; new STB end 2013

SKY – Mexico; **SKY** – Brazil; **Embratel** – Brazil
New generation STBs launched in Q2 2013

NET (O MUNDO É DOS NETS) – Brazil
Strong sales in Q2 2013

TELMEX – Mexico
VDSL/VoIP; deployment in H2 2013

APAC: leading position in India, 1st foreign company in China for GPON GW

TATA Sky
Serving the entire customer base Satellite HD zapper STB; deployment mid 2014

hathway – India
Cable HD PVR; deployment mid 2014

中国电信 CHINA TELECOM
GPON Gateway; deployment late 2013

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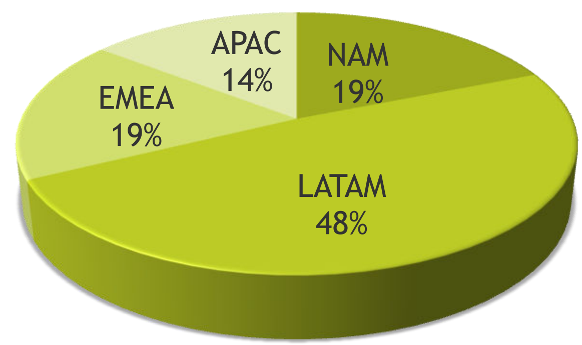
Connected Home – H1 2013 Highlights

Region	Q2 13		TCH H2 13 Volume Outlook	Market Structure	TCH Opportunities
	Market	TCH volume			
NAM	↗	↘	↗	50% cable STBs	▪ Wins in Broadband thanks to technology leadership ▪ Recognized capability in software
LATAM	↗	↗↗	↗	45% satellite STBs	▪ Full product range ▪ Strong local presence
EMEA	↘	→	↗	30% cable STBs	▪ New awards in 2012 and in H2 2013 ▪ Recognized capability in software
APAC	↗↗	↗↗	↗	Largest segments are cable STBs and Telco GWs	▪ Recognized reliability of Hardware ▪ Software opportunity, R&D in Beijing

Technicolor's technology key assets:

- **Unique technology leadership in ultra broadband:** n° 1 worldwide in DOCSIS 3.0 Cable Gateways
- **4K / HEVC:** early development of Ultra HD capable Set Top Box, adding extra features like HDR on top of 4K
- **Innovative development**: developing a new generation Android-based Set Top Box

Q2 2013 revenues by region



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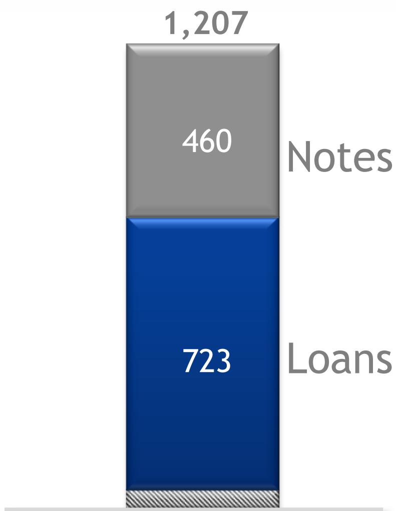
UPDATE ON REFINANCING

Transaction rationale: borrow at a lower rate, extend maturity and increase financial flexibility

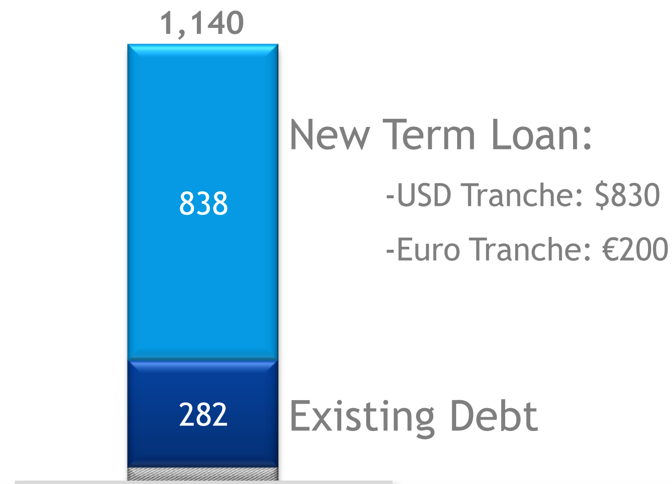
Before Refinancing

Gross Debt* (€m)



After Refinancing

Gross Debt (€m)**



Blended nominal interest rate on senior Debt

8.2%	*-80 basis points*	7.4%

New Term Loan:

USD: Libor +600 bps, floor of 1.25%

Euro: Euribor +625bps, floor of 1.25%

As part of the refinancing transaction a **new €100 million 5-year revolving credit facility** has also been put in place

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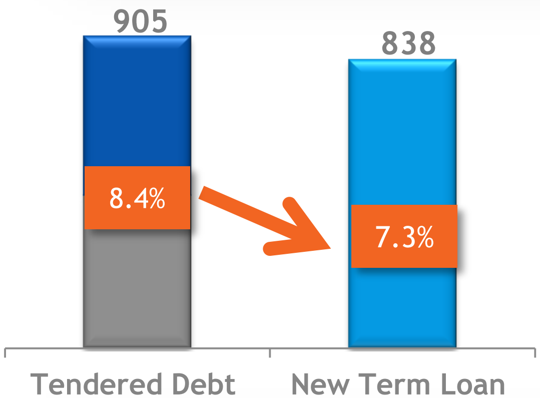
* At nominal value, as of June 30, 2013, including €24m of "Other Debt"

** At nominal value, including €20m of "Other Debt" and Forex impact

Financial Statements Impacts

Cash Impact

A 1.1 pts reduction in interest rates



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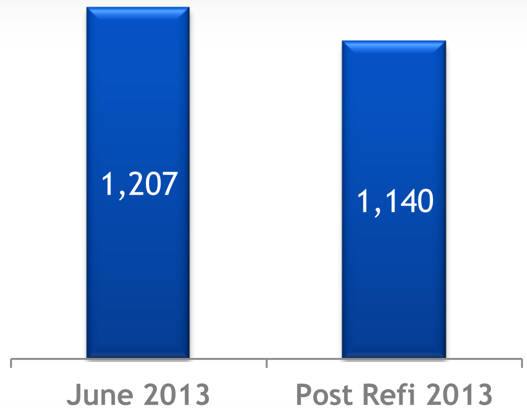
A €67m reduction of the Nominal Gross Debt



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A c.€15m reduction of annual interest charges

Debt Proforma

in €m	As of June 30,2013	Proforma, June 30, 2013	Variation
Cash	370	176	*(194)*
Gross Debt IFRS	1,101	1,066	*(35)*
Gross Debt Nominal	1,207	1,140	*(67)*
Net Debt IFRS	731	890	*+159*
Net Debt Nominal	837	964	*+127*

P&L Impact

IFRS effective rate on Existing Debt was much higher, due to the very significant IFRS discount of 2010

11.8%* → 8.4%

Before Refinancing

After Refinancing

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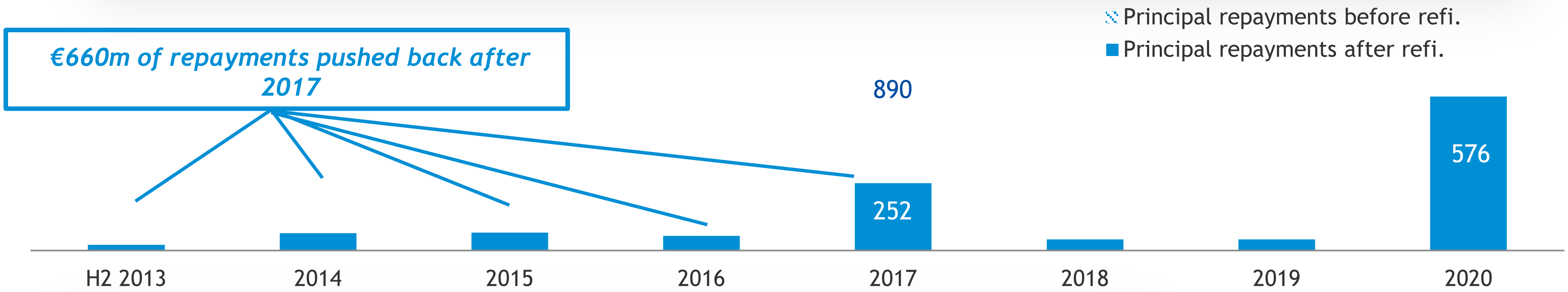
*Blended effective interest rate at 30 June 2013

Further improving our financial structure

Extending debt maturity profile: 2013-2017 repayment schedule*



Lighter covenants

	BEFORE	AFTER
Maintenance Covenants	-Several financial covenants : interest cover, leverage, Capex	-Existing debt: all covenants eliminated -New debt: one single leverage covenant
Other restrictions	-Debt Documentation included several other restrictions	-Most covenants on Existing Debt removed (except for Mandatory prepayments, economic terms) -New Debt: lighter package restricting indebtedness, investment in JVs, acquisitions, with restrictions in particular on dividend payments, and certain investments
Excess Cash Flow	-On Existing Debt: 80% of Excess cash flow** to prepay outstanding debt	-Existing Debt: unchanged -New debt: 75% of Excess cash flow** to prepay outstanding term loans

- Lighter Covenant package
- New terms and structure

In position to seize opportunities to further improve the financial profile

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* Independent of any repayment related to excess cash flow
** As defined in the relevant debt documentation, generally reflects the aggregate of net cash from operating and investing activities, subject to certain adjustments

H1 2013 Financial Highlights

H1 2013 Results Highlights

(€ million)	H1 2012	H1 2013	
Revenues from continuing operations	€1,646m	€1,589m	■ Group revenues down 1.9% at constant currency ■ Group revenues up 3.1% at constant currency and scope
Adjusted EBITDA* from continuing operations	€198m 12.0% sales	€207m 13.0% sales	■ Adjusted EBITDA margin up 1.0 pt
EBIT from continuing operations	€115m 7.0% sales	€87 5.5% sales	■ EBIT from continuing operations down vs. 2012 reflecting higher restructuring charges for ES legacy activities
Net income from continuing operations	€(26)m	€(10)m	■ Significant reduction in net loss from continuing operations ■ Positive consolidated net income, up €32m vs. H1 2012
Consolidated net result	€(26)m	€6m	
Operating Cash Flow** from continuing operations	€101m	€125m	■ Operating Cash Flow from continuing reaching 7.9% of revenues ■ Net Capex reduced by €22m
Group Free Cash Flow	€2m	€24m	■ Strong Free Cash Flow generation despite one-off payments (EU antitrust fine, legacy litigation)
Net debt (nominal)	€1,161m	€837m	■ Continued deleveraging

* EBIT from continuing operations excluding other income (expense), and Depreciation & Amortization (including impact of provisions for risks, litigations and warranties)

**Adjusted EBITDA minus restructuring and Capex cash-out

Q2 2013 Revenues by segment at constant scope

(€ million)	Q1 2012	Q1 2013	Δ % Constant*	Q2 2012	Q2 2013	Δ % Constant*	H1 2012	H1 2013	Δ % Constant*
Technology	121	125	(1.5)%	115	101	(5.2)%	236	227	(3.3)%
Entertainment Services *excluding legacy activities*	395 *345*	376 *352*	(5.4)% *+1.8%*	362 *314*	356 *328*	+0.6% *+6.9%*	757 *658*	732 *680*	(2.5)% *+4.2%*
Connected Home	242	274	+16.3%	330	356	+10.8%	572	630	+13.1%
Total from continuing operations	**759**	**775**	**+2.2%**	**807**	**814**	**+4.0%**	**1,566**	**1,589**	**+3.1%**

- **Technology:** another quarter of revenues above €100 million in Q2 2013, down 5.2% at constant currency compared to the strong double-digit growth recorded in Q2 2012
- **Entertainment Services** revenues up 6.9% excl. legacy activities year-on-year, reflecting a strong performance in DVD Services and return to growth of Digital Production in Q2 2013
- **Connected Home:** fifth consecutive quarter of double-digit year-on-year expansion, with revenues up 10.8%, driven by volume growth and overall mix improvement

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 *At constant scope and currency

H1 2013 Gross Margin - constant scope

(€ million)	H1 2012	H1 2013	Change at constant scope
Technology *% Revenues*	210 *88.8%*	199 *87.8%*	(11) *(1.0)%*
Entertainment Services *% Revenues*	59 *7.8%*	75 *10.3%*	+16 *+2.5%*
Connected Home *% Revenues*	61 *10.6%**	74 *11.7%*	+13 *+1.1%*
Other	(2)	(2)	0
Total from continuing operations *% Revenues*	328* *20.9%*	346 *21.8%*	+18 *+0.9%*

- **Group Gross margin** up 0.9 point at 21.8% of revenues
- **Technology:** gross margin at 87.8% of revenues, despite the decline in revenues
- **Entertainment Services:** gross margin sharply up at 10.3% of revenues driven by solid level of activities and ongoing cost cutting initiatives
- **Connected Home:** further gross margin improvement resulting from specific actions in particular higher efficiency in Manaus (Brazil) and product cost improvement

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* In H1 2012, reported Gross Margin was €354 million,including €87m for the Digital Delivery segment

H1 2013 Adj. EBITDA by division - constant scope

(€ million)	H1 2012	H1 2013	Change
Technology *% Revenues*	178 *75.4%*	164 *72.2%*	**(14)** *(3.2)pts*
Entertainment Services *% Revenues*	67 *8.8%*	84 *11.5%*	+17 *+2.7pts*
Connected Home *% Revenues*	**(12)** *(2.0)%*	2 *0.3%*	+14 *+2.3pts*
Other	(47)	(43)	+4
Total from continuing operations *% Revenues*	**186** *11.9%*	**207** *13.0%*	+21 *+1.1pts*

- **Technology:** profitability down year-on-year, as slightly improved Licensing margin of 88% was offset by increased operating expenses for M-GO and other initiatives
- **Entertainment Services:** Adj. EBITDA up 2.7 points year-on-year, driven by good performance in DVD and Digital Creative Services and ongoing cost reduction measures
- **Connected Home:** Adj. EBITDA improvement of €14 million compared to the first half of 2012, supported by strong top-line growth and improved gross margin
- **Other:** corporate costs improved by €3 million

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H1 2013 Net Result: Net profit from continuing operations

(€ million)	H1 2012	H1 2013	Change
EBIT from continuing operations	**115**	**87**	(28)
Financial costs, net	(116)	(72)	+44
Share of profit / (loss) from associates	(4)	(5)	(1)
Income tax	(21)	(20)	+1
Profit / (loss) from continuing operations	**(26)**	**(10)**	**+16**
Profit from discontinued operations	0	16	+16
Net result	**(26)**	**6**	**+32**
Non controlling Interests	(1)	(2)	(1)
Net result, Group share	(25)	8	+33

- Financial costs of €(72)m o/w €(63)m of net interest expenses, including €(15)m of non-cash IFRS impact related to effective rate method, and €(9)m of other financial expenses
- Income tax of €(20)m broadly stable versus H1 2012
- Positive net result at €6m

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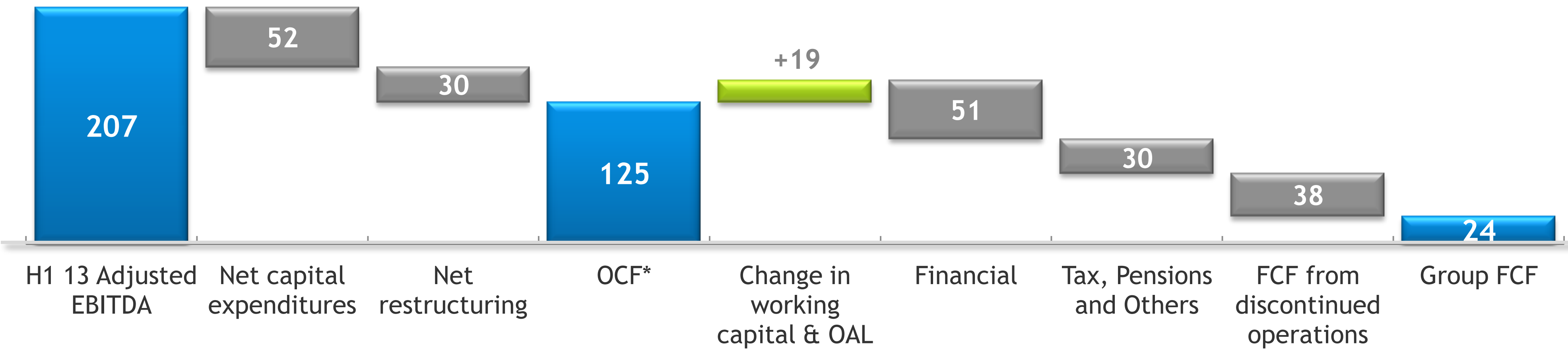
* Including impact of provision for risks, litigations and warranties

Positive Free Cash Flow of €24m despite legacy litigation payments

Operating Cash Flow* and Group Free Cash Flow, €m



KEY POINTS – OPERATING CASH FLOW*

- Net Capex down €22 million versus H1 2012, resulting from strict management in Entertainment Services and lower capitalized R&D both in Connected Home and Technology segments
- Restructuring cash out up €7 million versus H1 2012, reflecting restructuring in legacy activities and further streamlining in Connected Home and the Group's support functions

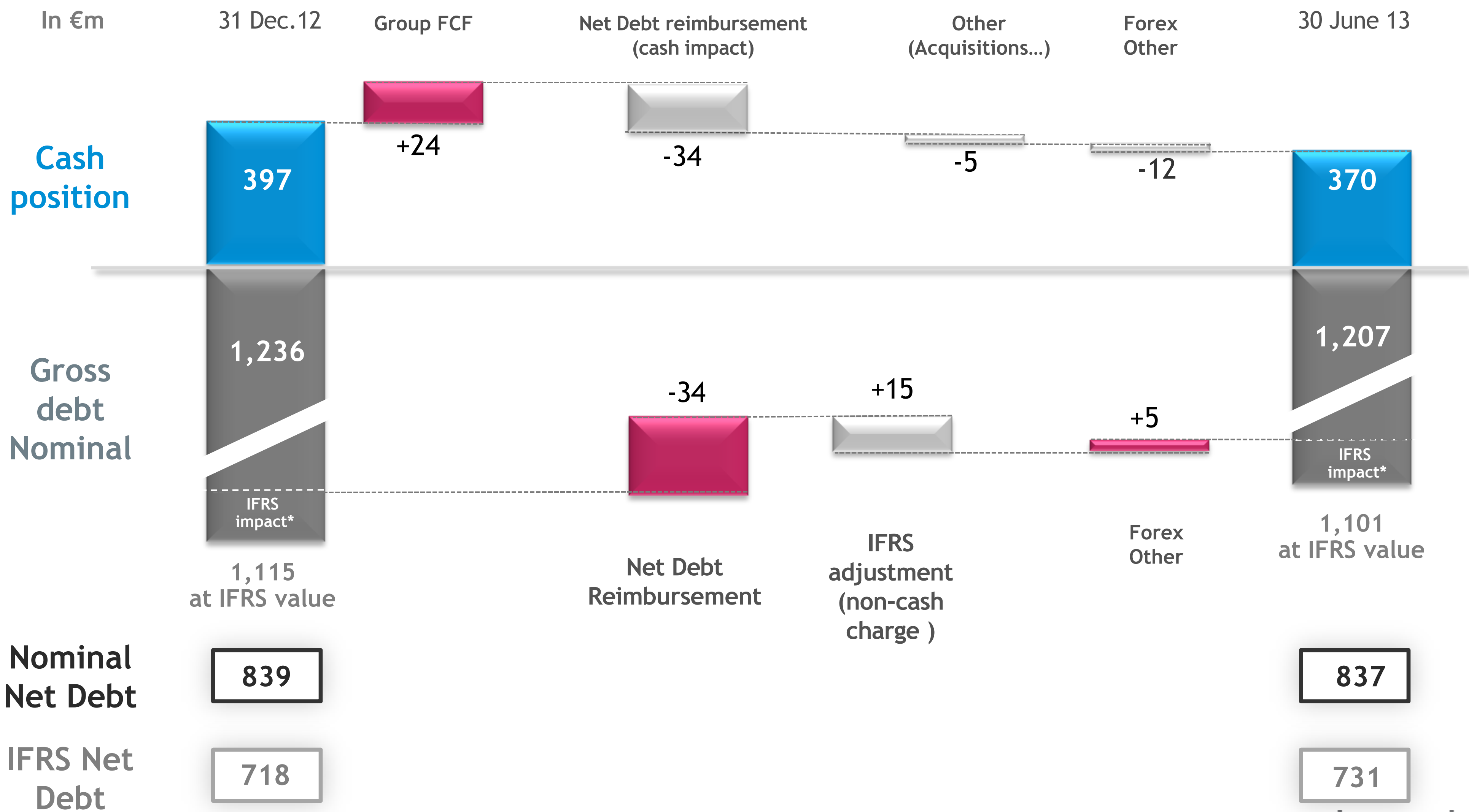
KEY POINTS – GROUP FREE CASH FLOW

- Positive variation of the working capital despite sustained growth in the Connected Home and DVD Services activity
- Strong reduction in cash financial charges and lower other cash charges compared to H1 2012
- €(38) million of FCF from discontinued operations, due to the EU antitrust fine payment

* From continuing operations

** Working Capital and Other Assets and Liabilities

Gross debt reduction in H1 2013



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 *Accounting impact of fair value adjustment of the Group's reinstated debt

FY 2013 OBJECTIVES

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FY 2013 Objectives confirmed

Growth in Adj. EBITDA between 5% to 10% compared to FY 2012 Adj. EBITDA at constant scope (€498 million):

- Licensing Adj. EBITDA broadly stable compared to FY 2012
- Continued improvement of Connected Home Adj. EBITDA and return to positive free cash flow generation
- Improved profitability in Entertainment Services reflecting cost actions implemented in 2012

Strong growth in Group Free Cash Flow, above 30%, before expected one-off payments for legacy litigation (particularly the EU antitrust fine for €38.6 million)

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Update on Net debt/ adj. EBITDA ratio objective

Shift to a nominal value based ratio, as financial covenant in the Group's new debt and Amplify 2015 goals are based on nominal debt ratios.

The Group objective for 2013 is updated as follows:

Net debt (at nominal value) to adjusted EBITDA ratio below 1.6x at end December 2013

The Amplify 2015 objective is updated as follows to take into account the positive impact of the refinancing on free cash flow generation:

Net debt to adjusted EBITDA ratio below 1.0x at end December 2015
(versus 1.1x previously)

APPENDIX

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H1 2013 Adjusted EBIT- constant scope

(€ million)	H1 2012	H1 2013	Change
Technology *% Revenues*	176 *74.4%*	159 *70.0%*	(17) *(4.4)%*
Entertainment Services *% Revenues*	(12) *(1.6)%*	14 *2.0%*	26 *3.6%*
Connected Home *% Revenues*	(32) *(5.6)%*	(18) *(2.8)%*	14 *2.8%*
Other	(51)	(44)	7
Total from continuing operations *% Revenues*	**81** *5.2%*	**111** *7.0%*	30 *1.8%*

Comments on H1 2013 Adj. EBIT:

- **Technology:** Adjusted EBIT margin down 4.4 points in H1 2013 compared to H1 2012
- **Entertainment Services:** Adjusted EBIT sharply up, reflecting strong increase in Adj. EBITDA
- **Connected Home:** Adjusted EBIT significantly up, reflecting higher level of Adjusted EBITDA

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 * Including impact of provision for risks, litigations and warranties

Balance sheet at 30 June 2013

(€ million)	31 Dec. 2012	30 June 2013
Total non-current assets	**1,817**	**1,785**
o/w goodwill	478	484
o/w other intangible assets	433	422
o/w property, plants and equipment	350	330
Total current assets	**1,420**	**1,382**
o/w inventories	112	142
o/w trade receivables	526	471
o/w cash and equivalents	397	370
o/w assets held for sale	4	-
Total assets	**3,237**	**3,167**

(€ million)	31 Dec. 2012	30 June 2013
Total equity	**241**	**242**
Total non-current liabilities	**1,703**	**1,659**
o/w long term debt	1,019	998
o/w retirement benefits obligations	353	336
Total current liabilities	**1,293**	**1,266**
o/w short term debt	96	103
o/w trade payables	445	466
o/w retirement benefits obligations	35	32
o/w liabilities held for sale	3	-
Total equity & liabilities	**3,237**	**3,167**

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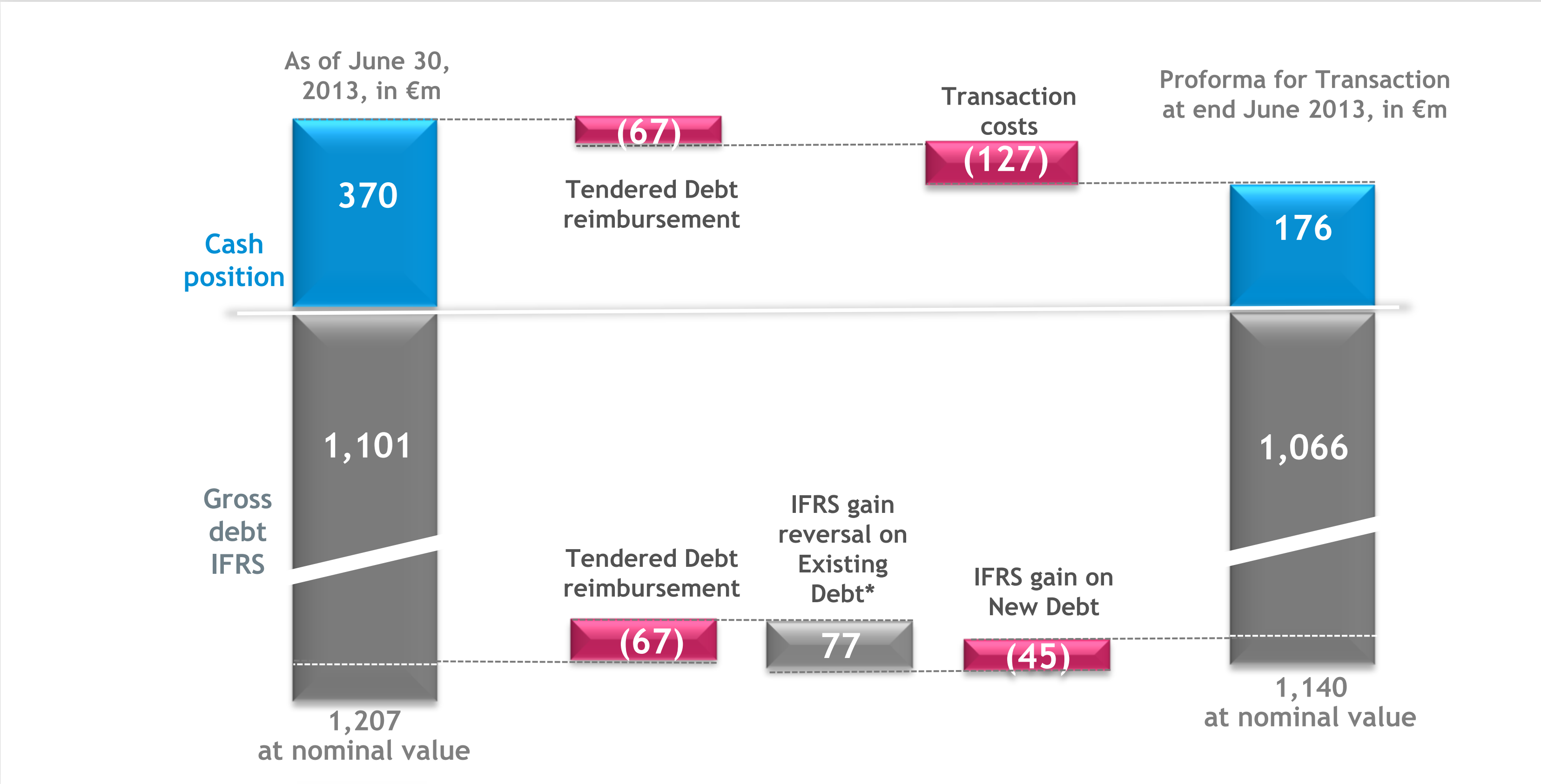
Debt Proforma



Nominal Net Debt	**837**	**964**
IFRS Net Debt	731	890

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 *IFRS adjustment was €106m at June 30 2013 and is €74m proforma for the transaction